



2018 - 2019

Annual Report

A record of the organization's activities for the fiscal year started July 1, 2018 and ended June 30, 2019

Indiana Model United Nations Inc.

Prepared by the Board of Directors and intended for general reference and viewing.



IndianaMUN



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01 | Introduction

IndianaMUN (officially Indiana Model United Nations Inc.) is a non-profit corporation registered in the state of Indiana with 501(c)3 tax-exempt status pending before the IRS. IndianaMUN also maintains status as a Self-Governed Student Organization (SGSO) of Indiana University Bloomington. This report concerns the organization's activities for the fiscal tax year beginning July 1, 2018 (the date of incorporation) and ending June 30, 2019.

Purpose

Indiana Model United Nations is a nationally ranked Model UN program that aims to educate members about current global issues, topics in international relations,

diplomacy and the official United Nations organization.

Members role-play as diplomats representing a nation in a simulated session of a committee of the United Nations, such as the Security Council or a General Assembly. Members research a country, take on roles as specific diplomats, investigate international issues, debate, deliberate, consult, and ultimately develop solutions to world problems.

Members travel, meet students from different universities, increase their social networks and grow as thinkers. Additionally, they will have the opportunity to help host IndianaMUNC, the largest Model UN conference in the state of Indiana and educate the next generation of diplomats and global leaders.



History

The Indiana University Self-Governed Student Organization called “Model United Nations at Indiana University” was founded in Bloomington, IN in the fall of 2013 by Mara Gonzalez Souto and Rashmika Nedungadi. The program traveled to its first conference in spring 2014. From its founding in 2013 to the spring of 2017, it operated under the administration of the School of Public and Environmental Affairs (SPEA). The club complimented a class through SPEA that ran from 2014-2016, which had a regular section and an advanced section.

In the Summer of 2017, the University issued new guidance regarding the structure of Self-Governed Student Organizations. The

guidance required a disassociation of most student organizations from the University and required that most student organizations establish their own, independent legal and financial entity. This policy is called “STU-01”.

Following the implementation of STU-01, student officers of the Model United Nations club formed a new corporation called “Indiana Model United Nations” (abbreviated IndianaMUN) which would serve the same purposes as the dissolved student organization.

This corporation then absorbed the previous student club and renamed it to “Indiana Model United Nations”. Read more in the legal developments section to understand how the organization is managing this transition.



02 | Board of Directors

The Board of Directors oversees executive management and legal status of the corporation. Duties of the board include facilitating member education, organizing conference travel, raising funds, managing finances, recruiting members, and maintaining corporate status.



JOHN CHEN

Chairman, President

John is a senior studying Neuroscience, Clinical Psychology, and Health Management and Policy. He has represented IndianaMUN at multiple conferences and won Best Delegate awards at UPMUNC and ChoMUN. He hopes to matriculate into medical school after college and pursue a career in medicine and public policy.



ANDREW GRECO

Vice-President, Secretary-General

Andrew is a junior double majoring in International Studies and Central Eurasian Studies. He previously served as the Treasurer and is looking forward to another year with IndianaMUN. Additionally, he is a student of the Turkish Flagship Program and interned at Freedom House last summer.



JARED

Treasurer, Secretary

Jared is a junior studying International Studies and Environmental Studies. This past summer he traveled to Yogyakarta, Indonesia to complete a 10-week language immersion program in Bahasa Indonesia. In the future, he hopes to work for the Food and Agriculture Organisation of the UN.



ETHAN

Communications Director

Ethan is a sophomore pursuing an International Studies major in Indiana University's School of Global and International Studies. Additionally, he is a Student Ambassador for Indiana University's Chinese Flagship Program. Outside of Model United and class, he enjoys coffee, stand-up comedy, and spending time with his family.



LAUREN DAVID

Conference Coordinator April 2018 - December 2018

Lauren is a sophomore studying Political Science and English – Professional Writing with a minor in Spanish. She joined Indiana MUN in the Fall of 2017, and has since competed with the competition team at conferences in Virginia and Washington D.C. She plans to work for a policy think-tank and continue to conduct research on electoral law this summer.



LAUREN MEADOWS

Member Educator April 2018 - Decemeber 2018

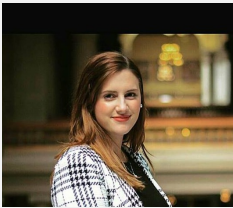
Lauren is a junior majoring in Political Science, History, and Spanish. This is Lauren's second term as Member Educator for the IndianaMUN Executive Board, and she also serves on IndianaMUNC V's Secretariat as USG of Policy. Last summer, she interned in London at the Westminster Foundation for Democracy in the House of Commons.



ANDREA DRYGAS

Member Educator

Andrea is a senior majoring in Law and Public Policy and Environmental Management. She has represented IndianaMUN at many conferences. She spent the summer in London and Ireland studying US and UK National Security and Cross-Cultural Conflict and Dispute Resolution. In the future, Andrea hopes to work within the Department of Interior.



Emily Shaffer

Member Educator December 2018 - April 2019

Emily Shaffer is a senior at Indiana University majoring in Law and Public Policy through SPEA. She has interned for elected officials at both the state and federal level and is deeply interested in state government. Currently, she is interning with a lobbyist in Indianapolis who is focused on passing hate crime legislation in Indiana this year.



Maheera Siddique

Conference Coordinator December 2018- April 2019

Maheera Siddique is a current freshman at Indiana University Bloomington. She is majoring in Political Science and minoring in International Studies and Philosophy. This is her fifth year doing MUN and she has competed in conferences in Washington D.C. She is originally from Granger, IN.



ADITYA GIRIDHAR

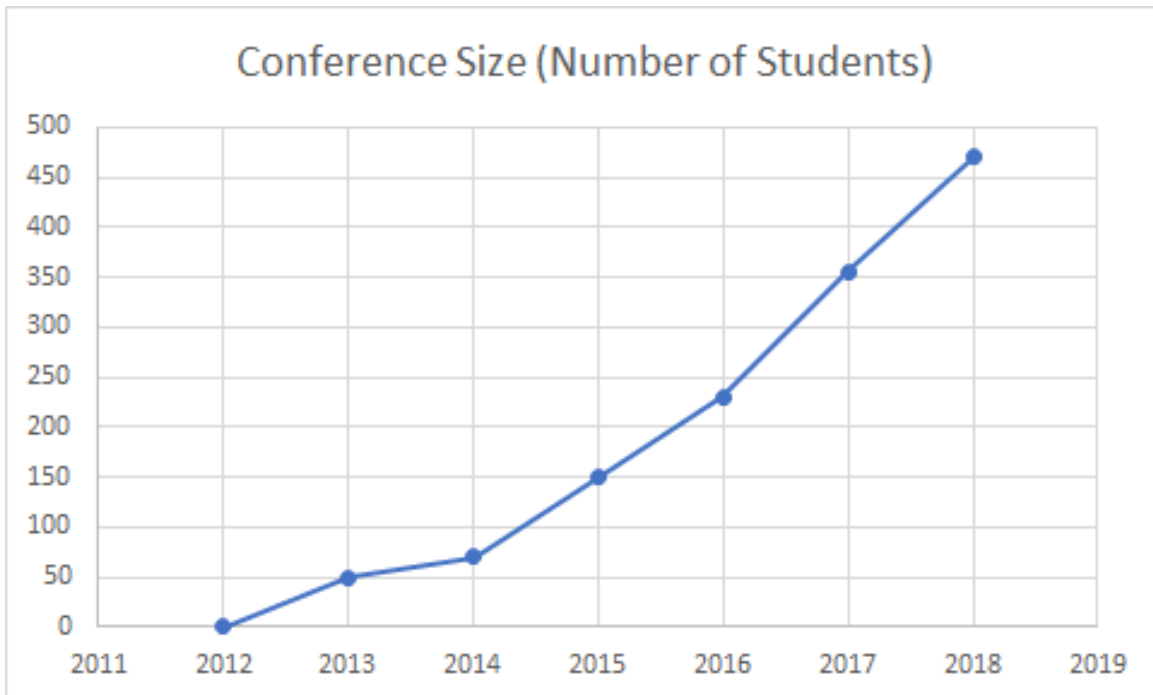
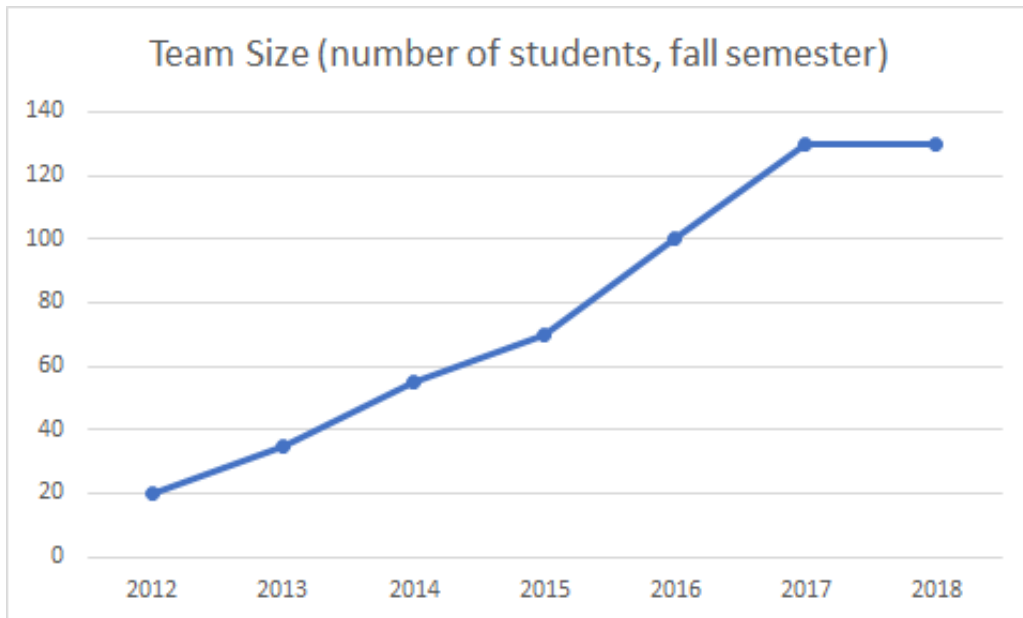
Events Coordinator

Aditya is a junior studying Law and Public Policy. He has worked previously as a Crisis Director and enjoys being a part of the IndianaMUN travel team. This past summer, Aditya studied abroad in London studying US and UK National Security. He plans to go to law school and eventually work in Washington DC.



03 | Growth

IndianaMUN, in its six years of existence as a SGSO at Indiana University, has built incredible momentum with its team successes and conference scope.





04 | Legal Developments

STU-01 and Incorporation

IndianaMUN continued to undertake several initiatives in its second year of corporate operations in response to Indiana University's new student organization policy: STU-01, which requires most student organizations, including IndianaMUN, to disassociate from the University. Disassociation includes: 1) discontinuing use of: the phrase "Indiana University", use of the IU logo, and use of the IU colors 2) complete financial independence from the University's accounts management department and 3) legal entity separation.

Towards these ends, IndianaMUN was officially incorporated as a non-profit corporation with an educational purpose in the state of Indiana on

July 14, 2017. This new corporation did not absorb or takeover any tangible assets from the club: Model United Nations at Indiana University. The new corporation, however, did absorb the club and re-named it to: "Indiana Model United Nations".

IndianaMUN estimates that compliance with STU-01 took between 300 to 500 work-hours and cost the organization between \$2,000 to \$3,000. IndianaMUN estimates that future compliance will require between 100 and 200 work-hours per year and may entail costs of between \$500 and \$5,000 per year, dependent upon determinations by the board to hire professional accounting and legal assistance.

Upon publication of STU-01, university officials within Student Life and Learning (SLL) and Student Organization Accounts (SOA) provided guidance to student organizations to open independent checking accounts with IU



Credit Union. The guidance suggested that each organization's treasurer should open the account in their personal name and establish the organization legally as a sole-proprietorship with the Treasurer taking on the role of proprietor. The organization rejected this guidance because it believed this arrangement did not meet the organization's needs.

As IndianaMUN understands the guidance and as it has been explained: the treasurer would have operated and legally owned assets of the student organization. Given there is no guidance from the University regarding internal controls to prevent Treasurers from mishandling or misappropriating assets, IndianaMUN decided against transferring control of these assets to a personal checking account.

Furthermore, IndianaMUN does not believe it can maintain legal compliance under the recommended tax treatment of these accounts. Per university guidance, treasurers will pay income tax incurred by the student organization on their personal tax returns. IndianaMUN decided against holding a student treasurer financially and legally liable for the organization's income tax. Second, since IU Student Organization policy already requires student organizations to operate for a charitable exempt purpose, IndianaMUN believes that it should be able to apply for tax-exempt status, which it has done.

Having rejected the guidance provided by SLL and SOA, IndianaMUN decided to incorporate as a non-profit corporation, apply for 501(c)3 tax-exempt status, and opened a business checking account at Chase Bank in Bloomington, IN. By incorporating as a C-Corporation, IndianaMUN decreased the legal

liability of student officers maintaining the organization. By applying for 501(c)3 status, IndianaMUN can potentially eliminate its annual income tax obligation. By opening a business account with Chase, IndianaMUN now has access to financial tools that enhance the ease and transparency with which it can carry out its financial transactions. As IndianaMUN has carried out this transition, it has maintained steady and transparent communication with its partners in the School of Public and Environmental Affairs who have provided helpful guidance and assistance throughout the process.

Retail Merchant Status

When initially incorporating the organization, IndianaMUN applied for Retail Merchant Status, so that IndianaMUN could collect sales tax, specifically on apparel that IndianaMUN sold to our members as a fundraising initiative. IndianaMUN did not realize that such status meant that it would be required to make periodic estimated sales tax payments to the Indiana Department of Revenue. Because IndianaMUN did not sell apparel for its first two quarters of operation, IndianaMUN did not collect any sales tax, however, the Indiana Department of Revenue sent letters to the corporation requesting payment of estimated sales tax.

In response to this action, IndianaMUN decided to close its retail merchant status and agreed not to sell merchandise outside of the permitted 30-day fundraising window.

As such, all future merchandise sales will take place in a 30-day window in February-March



so that IndianaMUN may make merchandise sales at the annual high school conference and apparel sales to members.

IRS Audit Preparation

The organization's application for tax-exempt status under section 501(c)3 of the Internal Revenue Code was successful, so the organization at any point may be subject to an IRS audit ensuring that it is actively engaged in the pursuit of its exempt purpose.

IndianaMUN has prepared a comprehensive plan to document its engagement so that any audit of the organization can be conducted smoothly and definitively conclude that IndianaMUN is deserving of its tax-exempt status.

Towards these ends, IndianaMUN has created a seven-step plan to document its exempt charitable purpose engagement.

1. **Meeting slides** from each weekly meeting will use a consistent template and format and will be archived on the drive.
2. **Meeting minutes** will be taken in a more detailed, professional, and deliberate manner, and will be archived on the drive. The minutes include meetings of the Board of Directors and other related boards such as Conference Secretariat.
3. **Financial statements** including a statement of cash flows, income statement, and balance sheet will be prepared and archived on the drive.
4. **Annual reports** detailing the organization's activities for the year will be made available on the website, sent to members, and archived on the drive.

5. **Bylaws and constitution** will be regularly maintained, constantly adhered to, accessible on the website, and archived on the drive.
6. **Receipts** for all financial transactions will be scanned and archived on the drive.
7. **Emails** for the relevant fiscal tax year will archived and stored.

Assumed Name

Although the organization is officially registered as "Indiana Model United Nations Inc.", it has the assumed name of "IndianaMUN". "IndianaMUN" has been used colloquially to refer to the organization for the past year, and the assumed name, the organization can now use "IndianaMUN" in most legal contexts as well, including on official documents and checks paid to our organization.

Transition

Because IndianaMUN schedules Board of Directors turnover to occur each April after an elections process, the organization will need to file annual amendments reflecting this transition. The organization will need to amend the registered agent to the newly elected Treasurer and Secretary of the organization. The organization will need to amend the principal incorporator to the newly elected President. The organization will need to update the mailing address for the organization, if required. The organization will also hold a legal seminar for all incoming officers so that they understand their obligations as members of the Board.



05 | Achievements

This year was extremely successful for IndianaMUN. The club had an approximate membership of 130 members and was the largest in club history. IndianaMUN received numerous awards for its performance at conferences across the nation.

The organization had another record breaking year, specifically when it came to competing against other collegiate Model UN teams. IndianaMUN attended 5 competitive, collegiate conferences that are considered for rankings. This is the highest number of competitive conferences that IndianaMUN has ever attended. In total delegates of the organization won 35 individual awards making IndianaMUN the 15th best collegiate Model United Nations team in North America.

While IndianaMUN was unable to win a delegation award at a conference this year, it consistently placed amongst the top teams present at a given conference. Over the coming year IndianaMUN plans on continuing its extremely successful educational programming in order to train its delegates to repeatedly compete at the highest level possible. Therefore, the organization hopes to be able to win its first delegation award on the 2019-2020 Model United Nations circuit.

Overall, IndianaMUN was able to prove its success in 2017-2018 was not a fluke and that it plans on continually improving its ranking in the future. The Board of Directors and general members of IndianaMUN are very pleased with the progress of the organization over this year and hope to build upon it next year.



Conference Performance

The 2018-2019 travel season marked another outstanding year for IndianaMUN in conference performance. IndianaMUN attended an ambitious 5 conferences this year, and in total, IndianaMUN delegates won 35 awards at collegiate conferences this year, all of which are nationally ranked. These 35 awards were won by 23 separate delegates, exemplifying the strength of the team as a whole, and the team's wide distribution of talent. Moreover, 14 of IndianaMUN's 27 total awards were won by underclassmen, illustrating the team's potential. IndianaMUN is growing and improving every year, and the 2017-2018 year marked the pinnacle of IndianaMUN's conference performance thus far.

Boston Area Model United Nations Conference (BarMUN)

October 4-7, 2018

Hosted in Boston, Massachusetts, this year was the first time that IndianaMUN attended BarMUN. One of the less competitive conferences that IndianaMUN attends, the Board of Directors bills BarMUN as an excellent conference for those new to Model UN as a form of debate. A ranked conference on the collegiate circuit, IndianaMUN put up a strong performance for its time attending, and its conference of the year. IndianaMUN won an six individual awards awards for outstanding debate and negotiation skills over a variety of topics. Just under half of the delegates from IndianaMUN in attendance were new members (12 of 28), and IndianaMUN is confident that the delegates gained valuable experience for their future Model UN careers. Awards won by the delegates at BarMUN 2018 are as follows:

Verbal Commendation: Christopher Elias, MD in the 2020: The CDC on Antibiotic Resistance, represented by John Chen (senior)

Verbal Commendation: Bud Mejia in the Ad Hoc of the Secretary General, represented by Ruhan Syed (freshman)

Verbal Commendation: Sayyid Mohammed Kazem in the Stalling for Time JCC: Iranian Students, represented by Shahin Saberi (junior)

Honorable Mention: Rachel Holt in the 2017: Uber Executive Board Meeting, represented by Quinn Coolidge (junior)

Best Delegate: Hasanu Ba'Ulatu in the An Eye for an Eye: Hammurabi's Court, represented by Ryan Maddox (sophomore)

Best Delegate: Frank MacDonlad in the Sleeping with the Fishes: The Winter Hill Gang, represented by Hayden Hodge (sophomore)

National Collegiate Security Conference (NCSC)

October 18-21, 2018

Hosted by Georgetown University's International Relations Association, NCSC prides itself on facilitating debate regarding "modern and realistic" topics and Model United Nations competition. Indiana Model United Nations returned to NCSC for a third time this past year, and brought a delegation of 28 students, many of whom were first-time collegiate delegates. IndianaMUN received a position on NCSC's highly competitive Ad-Hoc Committee of the Secretary-General and has been invited to register early for NCSC XLVII in 2019 as a result of the team's stellar performance at NCSC XLVI. The second conference of the team's travel schedule,



NCSC provides an excellent opportunity for growth and skills development that lays the foundation for future conference performances. Awards won by the delegates at NCSC XLVI are as follows:

Best Delegate: Montgomery Baldwin, Vice President of Strategy for Boeing Commercial Airplanes in the Boeing Board of Directors 1945, represented by Emily Shaffer (senior)

Best Delegate: Zhang Canming, Ambassador to Mongolia in the JCC Clash of the Titans: Sino-Soviet Split (China), represented by Hayden Hodge (sophomore)

Outstanding Delegate: Lieutenant General Peter Leahy, Chief of the Army in the Battle for East Timor: Operation Astute represented by Madeline Garcia (freshman)

Honorable Mention: Behaeddin Shakir, Director of the Shurai-Ummett in the JCC Battle of the Balkans: The First Balkan War (Ottoman Empire), represented by Andrew Greco (junior)

Honorable Mention: Grace Mugabe, Wife of President Robert Mugabe in the Cabinet of Zimbabwe 2017, represented by Andrea Drygas (senior)

Honorable Mention: Fan Jinying, Vice-Chairperson, All-China Women's Federation in the All-China Federation of Trade Unions 2015, represented by Faizah Akhtar (junior)

Verbal Commendation: Brigadier General Frank Leidenberger, Commander of Regional Command North in the Afghan Twilight: NATO Withdrawal 2012, represented by Quinn Gordon (junior)

Verbal Commendation: Mahmoud Mokri, Islamic Republican Party from Tehran, Rey,

and Shemiranat in The Islamic Consultative Assembly of Iran 1980, represented by Ethan Smith (sophomore)

University of Pennsylvania Model United Nations Conference (UPMUNC)

November 8-11, 2018

The team's third conference on the 2018-2019 travel schedule, UPMUNC is the highest ranked collegiate conference on the circuit in the fall semester, according to Best Delegate's metrics. This was IndianaMUN's second appearance at UPMUNC, with 26 delegates in attendance. UPMUNC provided the team with an opportunity to sharpen its skills in General Assembly committees: UPMUNC's specialty. IndianaMUN looks forward to attending UPMUNC 53 after achieving an organization record of four awards at this past year's iteration. Awards won by the delegates at UPMUNC 52 are as follows:

Honorable Mention: Brazil in the First Committee: Disarmament and International Security (DISEC), represented by Tom Sweeney (junior) and Ashley Sharpley (freshman)

Verbal Commendation: Commander Ming in Avatar the Last Airbender: Earth Kingdom represented by Quinn Coolidge (junior)

Verbal Commendation: Bartholomew in The Apostles After the Death of Jesus represented by Alejandro Barrett Lopez (junior)

Verbal Commendation: Ali Larijani in JCC - Iranian Supreme National Security Council represented by Hayden Hodge (sophomore)

Virginia International Crisis Simulation (VICS)

March 22-25, 2018



After an outstanding performance at VICS XXIII in 2018, IndianaMUN returned to VICS for a third time this past March with 24 delegates competing. The performance of the delegates was excellent, and IndianaMUN walked away with 7 individual awards. VICS focuses on facilitating crisis-style committees, which are fast-paced and exciting, forcing delegates to think on their feet and speak extemporaneously – a clear strength for IndianaMUN delegates. This was a strong continuation of IndianaMUN's success from the past year to prove the team can compete at the highest levels of every conference it attends. IndianaMUN plans to attend next year's iteration of VICS in Charlottesville. Awards won by the delegates at VICS XXIII are as follows:

Verbal Commendation: Position 10 in DGGO, represented by Ruhan Syed (freshman)

Verbal Commendation: David Vitellaro - CEO of Grand Atlantic Oil in Conflict in the Cold: Future Resources in the Arctic, represented by Madeline Garcia (freshman)

Verbal Commendation: James Richard "Rick" Perry - Secretary of Energy in Global Espionage: US National Security Council, represented by Andrea Drygas (senior)

Outstanding Delegate: Payam - Minister of Intelligence in The Alexandrian Threat: Court of Darius, represented by Hayden Hodge (sophomore)

Best Delegate: William Murray, Marquess of Tullibardine - Seven Men of Moidart - Senior Representative of House of Atholl in Clans and Revolution: Jacobite Uprising in Scotland, represented by Alejandro Barrett Lopez (junior)

Best Delegate: Louka Katseli - Minister for Labour and Social Security in The Financial Iliad: The Greek Financial Crisis 2010, represented by Emily Shaffer (senior)

Best Delegate: He Yingqin - Senior General of the KMT in Second Sino-Japanese War: Second United Front, represented by John Chen (senior)

University of Chicago Model United Nations Conference (ChoMUN)

March 29-April 1, 2018

IndianaMUN returned to ChoMUN with 24 competing delegates. The delegates exceeded expectations, winning 10 individual awards. The last time that IndianaMUN attended ChoMUN in 2018, the team brought home 10 individual awards, indicating the team's growth in competitiveness in just the past year. The team's success at ChoMUN, another crisis-heavy conference, reinforced the team's outstanding performance at VICS just a couple of weeks prior, and demonstrated that IndianaMUN is indeed becoming a powerhouse in collegiate competition. 7 delegates won an award for the first time in their collegiate Model UN careers demonstrating the increasing diversification in IndianaMUN members winning awards. ChoMUN is another highly ranked collegiate conference on the circuit, and a stellar finish at ChoMUN rounded out the competitive season for our delegates. The delegates won 17 awards in the two conferences during the second semester, and IndianaMUN plans to return to ChoMUN next year. Awards won by the delegates at ChoMUN XXII are as follows:

Best Delegate: Mircea Druc in Mid-Life Crisis: Popular Front of Moldova, 1988, represented by Alejandro Barrett Lopez (junior)



Outstanding Delegate: Minister of Culture in All Power to the People: Black Panther Party, 1967, represented by Katelyn Balakir (freshman)

Outstanding Delegate: Yazdin in Long Live the Shah: The Court of Shahanshah Khosrow II, 602, represented by James Romano (freshman)

Outstanding Delegate: Perdicas in No One Man Should Have All That Power: The Court of Alexander the Great, King of Conquerors, represented by Andrew Greco (junior)

Honorable Mention: Jim Fisk in Space Lasers, Fundraisers, and the World's Greatest Monopoly: Bell Labs, 1940-1950, represented by Sam Norrell (sophomore)

Honorable Mention: Leader of the House of Commons in You'll (Hopefully) Never Walk Alone: The Liverpool Ministry, United Kingdom 1812, represented by Alex Royal (freshman)

Honorable Mention: Eppillus in She Who Brings Victory: Boudicca's Rebellion 59-61 AD, represented by Hayden Hodge (sophomore)

Honorable Mention: Geoffrey Snipes in JCC A Newspaper Should Have No Friends: Pulitzer's New York World, 1896, represented by Ethan McAndrews (sophomore)

Verbal Commendation: Zhang Wei in If These Walls Could Talk: Kowloon Walled City, represented by Christine dePenaloza (junior)

Verbal Commendation: Thomas Graiff in High Society: The Cabinet of Prince Rainier III, Monaco 1955, represented by Kenna Welch (junior)



06 | High School Conference

With an emphasis on building IndianaMUN's conference into one of the biggest and best in the Midwest, IndianaMUN received delegates from 26 different high schools from across Indiana, Kentucky, Ohio, Illinois, West Virginia, Tennessee, and Michigan. From these 26 schools, IndianaMUN had over 470 delegates from public and private schools, and military academies. The size of the conference also grew in staff size with about 85 staff members coming from the IndianaMUN team with positions as chairs, logistics, operations, and more. With the increase in size, IndianaMUN also experienced an upkeep in quality, as surveyed during and after the conference from both advisors and students.

IndianaMUN hosted fifteen committees including large general assemblies, medium-sized specialized agencies, and fast-paced crisis committees. IndianaMUN also tested several new operational initiatives which

greatly improved the efficiency and smoothness of the conference. IndianaMUN placed a renewed emphasis on chair training, ensuring that not only were the chairs high-quality, but that their performance would be consistent across all committees.

This feedback found that the advisors were overall extremely impressed with the operations and the quality of the conference, with all expressing the desire to return for the sixth iteration. Throughout two sessions for feedback, the advisors of the teams had minimal feedback and positively compared our conference to other Midwestern conferences of a larger size and which have been around much longer. Delegate feedback was also overall positive with an average score of 4.28 on a scale of 1-5. Our highest ranked committee received almost a perfect score with a 4.8.



07 | New Initiatives

Member Education

IndianaMUN's Member Education curriculum continues to develop and improve, with the most notable change this year being in the format of weekly meetings. In years prior, IndianaMUN weekly meetings focused on In-Meeting Simulations (IMS) to prepare delegates for conference. However, this year, the Member Education team decided to transition toward a more workshop-based approach to learning, with each week's meeting focusing on a different skill or component of Model United Nations competition.

In-Meeting Simulations are helpful when it comes to demonstrating the flow and style of Model UN debate, as delegates represent UN member states in a mock committee and move through the flow of a conference weekend, from opening debate to voting on resolutions. However, the Member Education team found this method to be lacking in integrating all members of the club. For example, new members were hesitant to speak and participate in the simulations because they felt intimidated by the skill of seasoned delegates. Thus, IndianaMUN's mission of Member Education was not truly being fulfilled, as over half the club was not engaging in active learning through the IMS format.

The workshop format of weekly meetings helped to mitigate these concerns for new members and encouraged participation. The general body was often broken up into small groups, with both old and new members

represented in every group. For instance, during one meeting, delegates were randomly divided into eight separate "teams" – each tasked with practicing public speaking. The teams then selected their best 2 speakers to compete against the other teams' speakers in a public speaking battle royale. This workshop focused on the speaking component of Model UN Committees, but other workshops have focused on crisis committees, writing resolution and directives, and coalition-building, to name a few. IndianaMUN hopes to continue this workshop-based style of learning into the 2019-2020 year, and the Board of Directors has received largely positive feedback in response to this transition in meeting format.

The Member Education Team also developed a more thorough Research Checklist and Reference Sheet for delegates traveling to conferences. Traveling delegates are required to prepare a research binder for every conference they attend, which should be full of information regarding their committee, position, and topics.

Delegates must conference with a member of the Board of Directors prior to conferences and must get their binder approved. However, the Member Educators noticed that the Binder Check was lacking in rigor and structure. Delegates did not have explicit guidelines for what to include, and thus, research binders often did not meet the standards of IndianaMUN. Thus, the Member Educators drafted a Binder Checklist for delegates competing in both General Assembly and Crisis-style committees. This checklist



streamlined the research check portion of the Board of Directors conferences and allowed Board members to focus on strategizing and more advanced concepts.

The Member Educators have also kept and maintained a resolution database from past conferences and hope to expand this database to include Crisis committee notes and directives. Looking forward, the Member Educators are focused on specialized training – education that targets delegates' individual areas of improvement. More small group work and split meetings between new and old members will help facilitate such individualized development, and hopefully help overcome the plateauing of delegates' skill levels in the later years of their Model UN careers.

The future is bright for Member Education, and IndianaMUN hope to build off the success of this year's competition season in the coming years.

Travel Team Selection

IndianaMUN holds separate try-out simulations for every conference it attends. IndianaMUN typically brings between 20 and 30 delegates to any given conference, and thus, decisions often must be made regarding which delegates to take to which conference. IndianaMUN prides itself on maintaining a wide distribution of talent, and thus, emphasizes inclusion and participation of all members that wish to attend conferences. For each conference, the Board of Directors facilitates four-hour-long simulations on Sundays to determine which delegates to take to conference based on their performance in the simulation. This year, the

Board focused on increasing attendance to these practice simulations, regardless of desire to attend a conference. IndianaMUN believes that students with more practice will perform better at conference and in turn, become more skilled delegates. While IndianaMUN has seen increased attendance at these try-out simulations, it hopes to improve numbers moving into the 2019-2020 school year.

Additionally implemented this year, was a try-out exclusively for new members that had a 2-hour training component and a 2-hour simulation. This allowed for new members to feel more comfortable and have the opportunity to learn about how to compete in Model UN committees then immediately practice what they learned. This was very successful and will be utilized again in the future.

The Board of Directors also continued to formalize the selection process by stipulating a blind, anonymous voting system for the Selection Committee (comprised of members of the board present at all try-outs for a specific conference). By ensuring that all board members can participate in the selection process, given they attended all try-outs for a conference, the rankings are more accurate and fair than they have been in previous years. This method will be utilized again in the future. In coming years, the Board hopes to reinforce principles of fairness, transparency, and equal opportunity in this process by providing delegates feedback on their performance at simulations, explaining the selection process in detail before every simulation, and ensuring that new members with potential are duly considered in the ranking process.



Club & Conference Integration

IndianaMUN continues to prioritize the integration of IndianaMUN and IndianaMUNC activities and duties. As it stands, members must participate in IndianaMUNC by filling a position as a conference staffer to remain in good standing in the club. Additionally, the first half of the Spring semester is generally devoted to IndianaMUNC preparation explicitly, in both weekly meetings and weekend simulations. To create a more cohesive organization, the Board of Directors has continued some requirements and initiatives effective as of the 2018-2019 year.

First, the Board of Directors has mandated that selected Chairs and Vice Chairs for IndianaMUNC serve as such during at least one weekend try-out simulation before IndianaMUNC takes place. All IndianaMUNC Crisis staff – including the Crisis Director and Crisis Under-staffers must help run one of these simulations, as well. This initiative serves two primary purposes: 1) club-conference integration, and 2) experience and practice for IndianaMUNC V. In the first place, participation of conference staff in largely club-facilitated events increases one side's awareness of the other, effectively strengthening both. Second, more experience for conference staff is always beneficial, and the club's practice simulations help facilitate this practice.

Second, IndianaMUNC has developed a policy of internally based recruitment and staffing. IndianaMUNC prides itself on the experience and professionalism of its staff, and by recruiting staffers from within IndianaMUN

specifically, IndianaMUNC can ensure strict compliance with club and conference standards. Thus, infractions on a conference-level transfer over to club-level standing, and vice-versa. If a club member arrives late to their shift/committee session at IndianaMUNC, then that member is held accountable on the club side of the organization, as well as the conference-side. Not only does this club-conference internal communication ensure that standards are met across the board, but it also encourages collaboration and communication between the two organs. The organization does allow individuals who are solely interested in IndianaMUNC to staff the conference without being a member of the IndianaMUN organization. This is not a common occurrence and conference ensures these individuals are held to high standards and this has resulted in some of the best staff coming from outside of IndianaMUN.

Lastly, the Board of Directors has reinforced that the Secretary-General of IndianaMUNC must attend Board meetings and keep the Board of Directors up-to-date with all conference news and personnel issues that may arise.

Corporate Transition

Per Indiana University regulations, Indiana Model United Nations has continued diligently working on its non-profit corporate transition, 501(c)3 status was granted during the 2018-2019 year. IndianaMUN has specifically worked to redesign a new logo and color scheme which disaffiliates itself from Indiana University. Colloquial name-changes, including the transition from "IUMUN" to "IndianaMUN" and "Executive Board" to "Board of Directors" have become primary focuses of the organization over the past year.



08 | Vision

Within the next five years, IndianaMUN hopes to be a consistent presence in the top 15 Model UN teams in the country. It will accomplish this by improving its MUN training curriculum for new members, establishing a deeper talent pool and producing more consistently competitive delegates who have potential to win awards at conferences. It aims to move from a simulation-based to a workshop-based educational model, designing lessons that teach specific skills critical to MUN, such as directive and crisis note writing, public speaking, negotiation, and more. It will draw upon resources created by its own delegates, creating a comprehensive online database of crisis notes, directives, and resolutions of IndianaMUN delegates at past conferences to be used by club members in preparation for future conferences. Outside of education, it will establish enduring connections with the schools that host conferences IndianaMUN attend to ensure favorable committee assignments and better rapport with the conference staff. It looks to accomplish this by continuing to be prompt with payments and registration for conferences, maintaining professional communication with the Secretariats of these conferences, and

attending head delegate social events to better connect not only with the school hosting the conference, but all other schools competing as well.

IndianaMUN also seeks to strengthen its own conference – IndianaMUNC – as well as its travel team, aiming to be one of the premiere high school MUN conference in the Midwest and expand the number of delegates attending IndianaMUNC to well over 500 within the next year. The IndianaMUN Board of Directors no longer believes that it is necessary to have a separate travel team and larger general body focused on staffing the conference. Rather, the Board of Directors is now focused on elevating every member of the general body to a position in which they can both compete at collegiate conferences and staff IndianaMUNC. The benefits of having a large, integrated organization far outweigh the downsides so the Board of Directors is committed to preparing all members for a wide range of duties within IndianaMUN and IndianaMUNC over the course of the coming years.



09 | Challenges

The main challenges that IndianaMUN faces are recruitment, storage space, and hosting space for its high school conference.

Recruitment is a reoccurring issue that is addressed by each incoming Board of Directors at the start of each academic year. Board members are responsible for tabling at recruitment events, such as the Fall Student Involvement Fair, HLS Direct Admit Involvement Fair, and SPEA Direct Admit Student Involvement Fair. They also give class talks, post flyers around Indiana University, and reach out to departments to advertise IndianaMUN on their email lists.

Recruitment is increasingly vital to the organization as the demand for qualified students to staff the conference increases.

Another challenge that IndianaMUN faces is limited storage space. Currently, our organization possesses a large amount of supplies, most of which is used to run our high school conference. Most of these supplies are

currently stored in a cubicle in the Indiana Memorial Union. While this has space for a significant number of supplies, given the rapidly increasing size of IndianaMUNC more space will be needed in the future as well as a space to assemble and prepare materials for the conference. IndianaMUN has applied for larger storage space in the Memorial Union for the 2019-2020 academic year and hope to have a private office in which IndianaMUN can store conference supplies.

The final challenge facing IndianaMUN is finding space to expand our conference. Although the demand for a larger IndianaMUNC is high, with the number of delegates attending increasing each year since its inception, the building in which it is held – the School of Public and Environmental Affairs – is not large enough to hold many more people. Therefore, IndianaMUNC has reached out to the Hamilton Lugar School and secured a deal to utilize a few classrooms for IndianaMUNC VI. If this goes well, IndianaMUNC will continue to expand within HLS over the coming years.



10 | Financial

For the fiscal tax year begun July 1, 2018 and ended June 30, 2019, IndianaMUN had revenue of \$95,204.88 and expenses of \$96,981.58. Because this is the corporation's first year of operations, the beginning balance was \$2,300.96 and the ending cash balance for the corporation was \$524.26.

